MEASUREMENT!!!

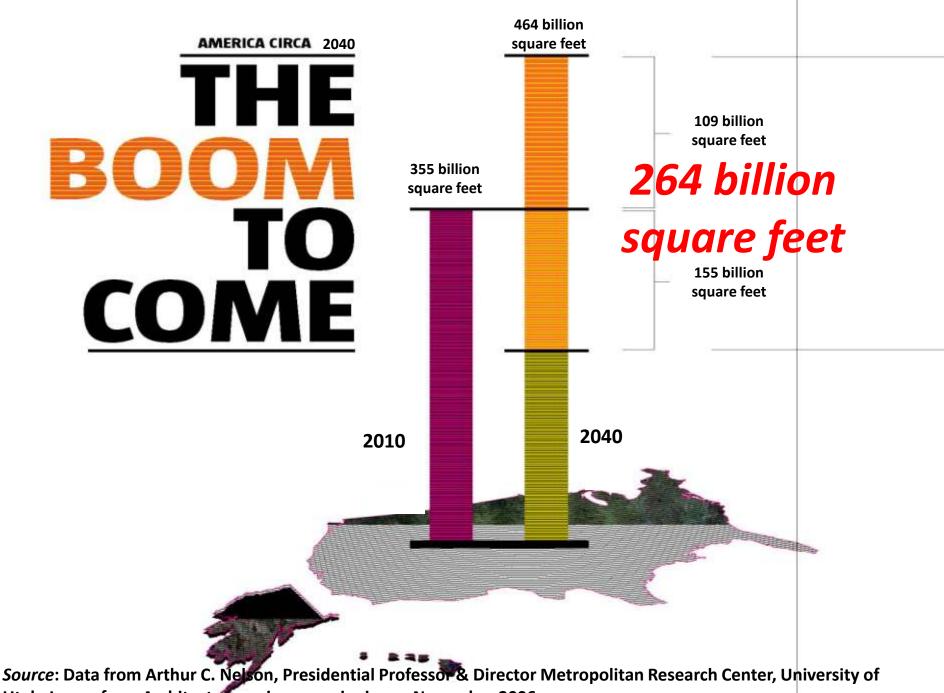
FW DODGE BASELINE ON LMR

 PROJECT IN CONCRETE

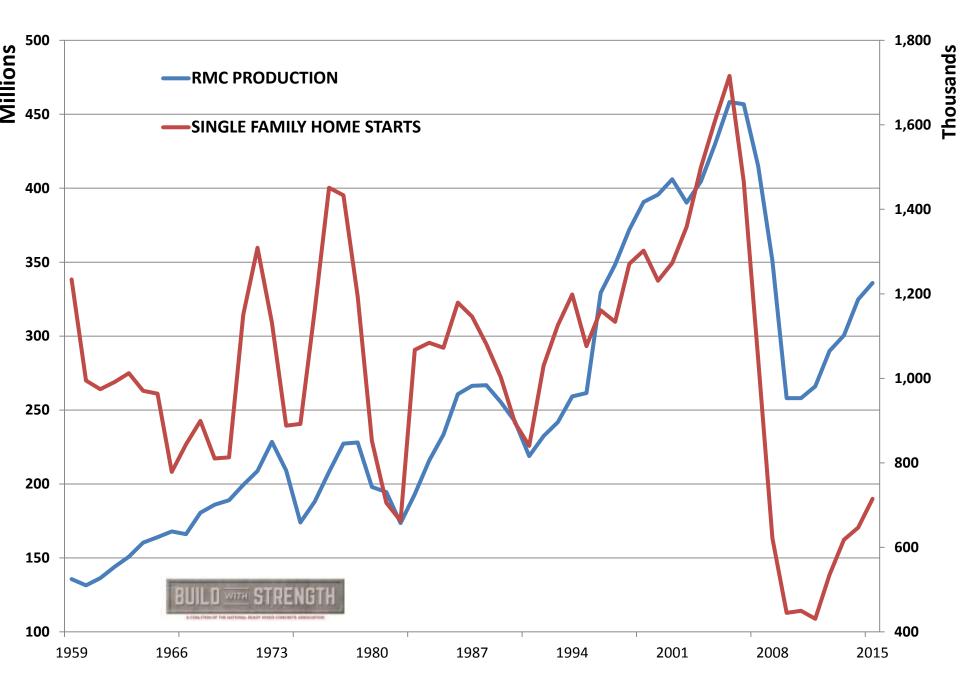
 INTENSITY OF MESSAGING

 MEDIA BUZZ

 STATE CODES AND LEGISLATION



Utah. Image from Architect magazine, premier issue, November 2006.



EXISTING CHECKOFF PROGRAMS AGRICULTURAL BILL

CONSUMER DRIVEN

Beef Blueberries Christmas Trees Cotton **Dairy Products** Pork Eggs Fluid Milk Hass Avocados Honey Lamb Mangos

Mushrooms Paper Pkg Peanuts Popcorn Potatoes **Raspberries** Sorghum Soybeans Watermelon SOFTWOOD

CONSTRUCTION DRIVEN

"Wood should be a major component of American building and energy design." USDA Secretary Tom Vilsack

Softwood "Opportunities":

- 1. Light Commercial & Multi-Family Construction
- 2. Converting concrete slabs and walls to softwood lumber
- 3. Coordinated, North American-wide marketing strategy to **take market share from concrete** and steel.

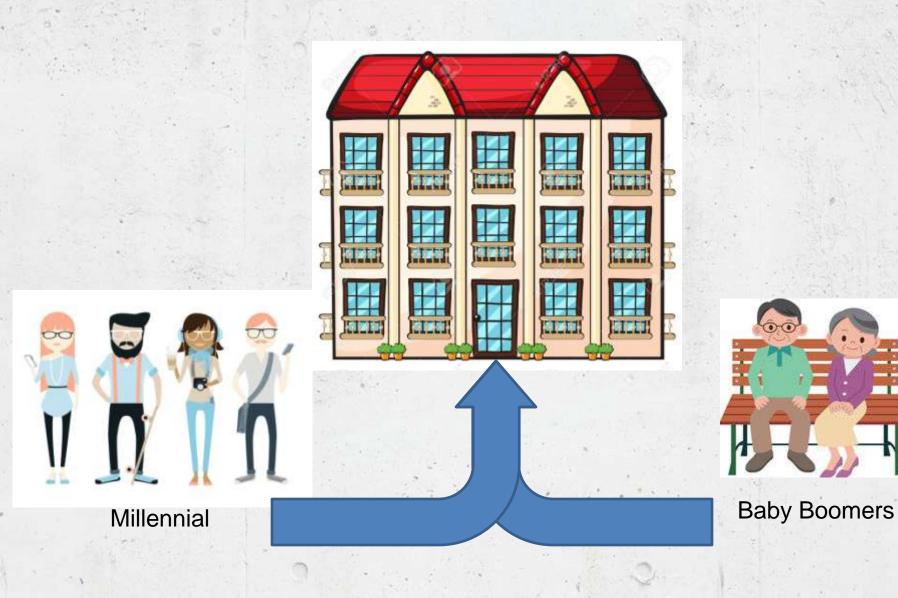
\$12 million collected through assessments in 2013\$18 million available in 2014



In the National Ready Mix Concrete Association recently launched a \$20 million, five-year effort to win back eroding mid-rise market share from the wood industry."



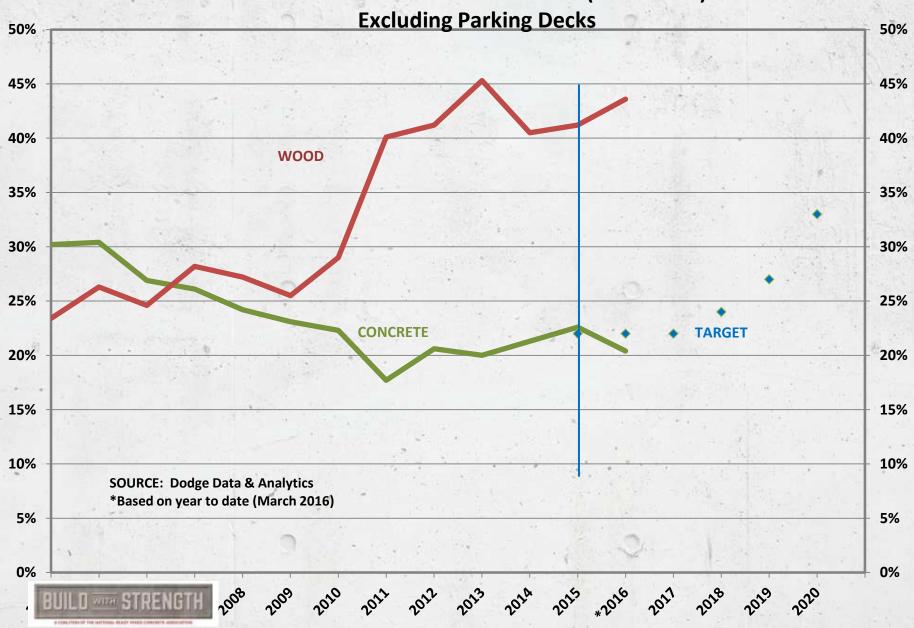
Mike Case, President & CEO, The Westervelt Company Chair, Softwood Lumber Board



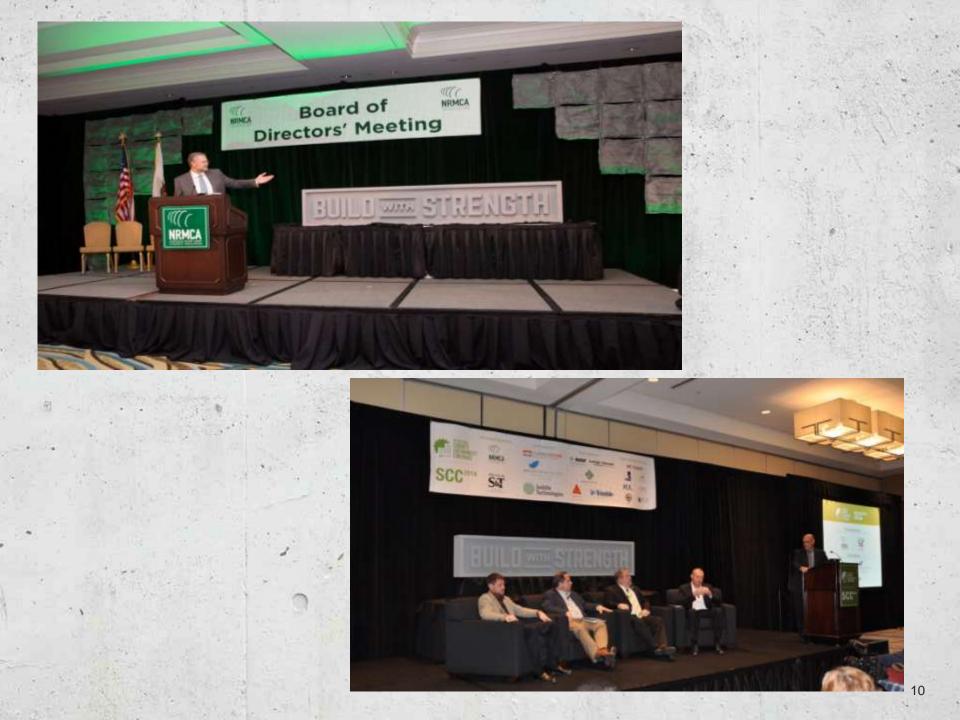




The Marselle – Seattle, WA – PB Architects



% Share of Floor Area of Mid-Rise (4-7 Stories)



STRATEGIES



Communication



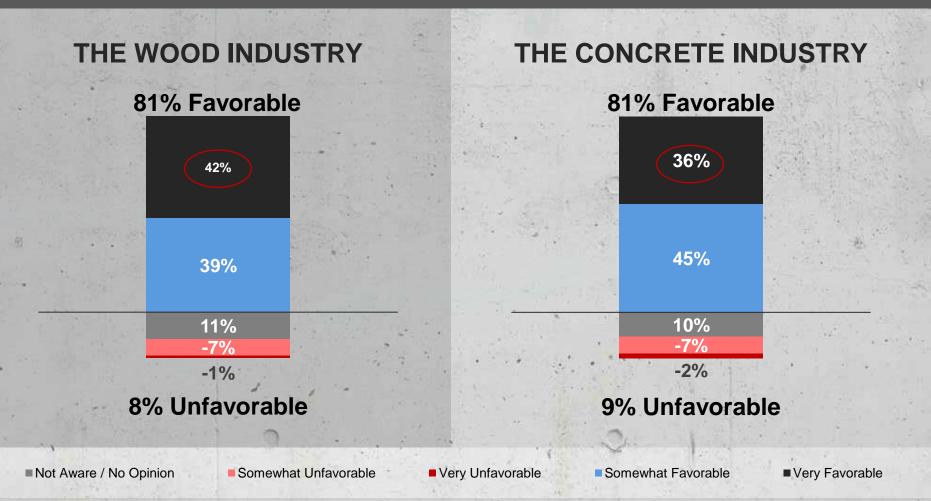
Direct Project Promotion



Advocacy

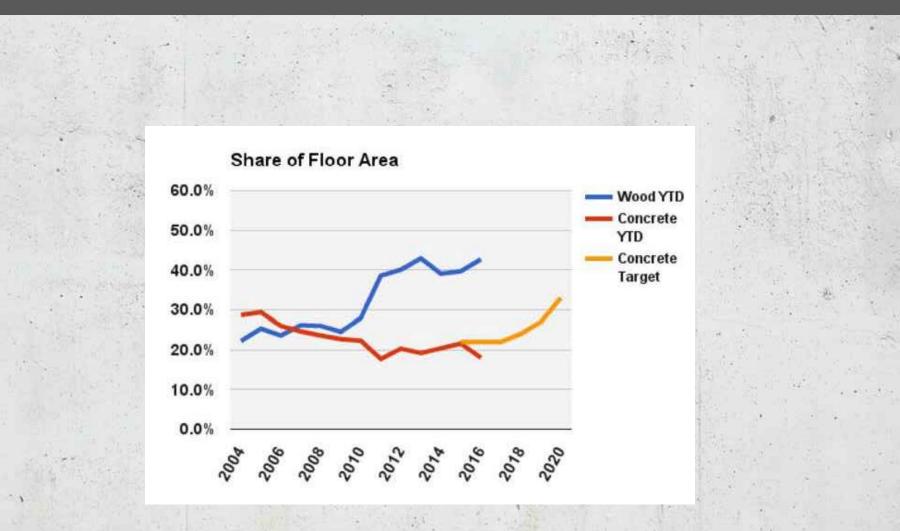


WHILE EQUAL, WOOD'S IMAGE HAS MORE INTENSITY





MARKET SHARE





CORE LMR CAMPAIGN COMPONENTS

ADVOCACY BUSINESS DEVELOPMENT COMMUNICATIONS 16

CAMPAIGN GOAL

To develop a strategic and aggressive communications plan that will increase concrete's market share in the low-to mid-rise market segment by:



Launching the BWS Brand



Starting the conversation around on new terms Moving fast to counter wood

3



CASE STUDIES



CONCRETE CASE STUDY, INHOVATION

ROY ST. COMMONS 621 12th Ave. E., Seattle, WA

Completed 3015 Flaters:



Number of Units: 1.1



ICF: STRONGER, GREENER BUILDING

Seattle-based ER doctor: Ur. Eric Friedland, was looking for an investment property when he decided to build his own--entirely out. of insulated Concrete Forms (ICF). ICF was chosen due to its strength. durability, sound insolation, and energy efficiency. Traditionally used for foundations and stem walls, ICF proved to be an innovative building. material for this micro-apartment style multi-family building.

Of: Structural strength in a reinforced well.

Reyard the natural strength qualities of concrete, sheet retain reinforce the situature-

02. Environmentally responsible.

The project uses 2.5 included foam an either talacol a te-motic center. The books an stacked straining a continuous insolution on the exterior and interior of the project.

03. Designed to last.

Thanks to the triptic onsign associated with ICF construction, the tailong is incredibly artight is fact the rated efficiation lover for this project was measured at 1.9 or intergesper faur at 52 Paecals. Antightnesis means less thermal energy last.

04. Innovative 3D modeling.

CFs use less concrete than a hybral conome building project, resulting in a mare . actainable construction over the long-term. OF canality, ther and significantly increase every communities the building's comments.

A Eaddon of the National Really Nihed Epinceto Association (Building down gift com



Control N







Strength Richard Harris Building

When you build with concrete, the advantages go beyond the product itself. You've got an entire community

the way.

Simplicity Mosler Lofts







Innovation: Roy St. Commons

Ease of Use: Agua Tower











19

CASE STUDIES

Build With Strength

Eastern Kentucky University students are gettin next generation of domitury construction. Main concrete atrong and provide the comfort studen home: http://bit.ly/DFWEAe8



Build With Strength

Dir you want to know how Poolenter to leading their and design in the windy oby? Look no further than O Bortowing from the teatures of Chrongo's topography the structure leadures hills, valleys, and pools defined http://mt.yolav/Paths.

CONCRETE CASE ST

8+

Martha Hospiguez Guerra, Nanolece Hose, Emjar Kuyler and 23 others like this

CHICAGO ILLING

(0)

uf Like

Build With Strength August 24 of 7xTam - Q

Build With Strength

5 mins · 🚷

Queens Library at Hunters Point is rewriting the book on public building design with the help of concrete. Learn more about why this library's concrete structure is becoming the new focal point for this fast-growing community: http://bit.ly/2cTSLFr



🔲 Comment 👘 🧀 Share

Appl Marine 1

off Like III Comment: ---- Sharp

Netty J Johnson, Ines B. Ducow, Janice Miller and 225 others like this. Chromological -

at stores -

ago, Merchandise Mart revolutionized American over an important role today. This Chicagis building and is reinforced with concerne. Learn more about why

Build With Strength

Nervice 19 at 17 Adam- sh



Chans, Raball Lisenes and 30 others like this. Cryonological -

Strength

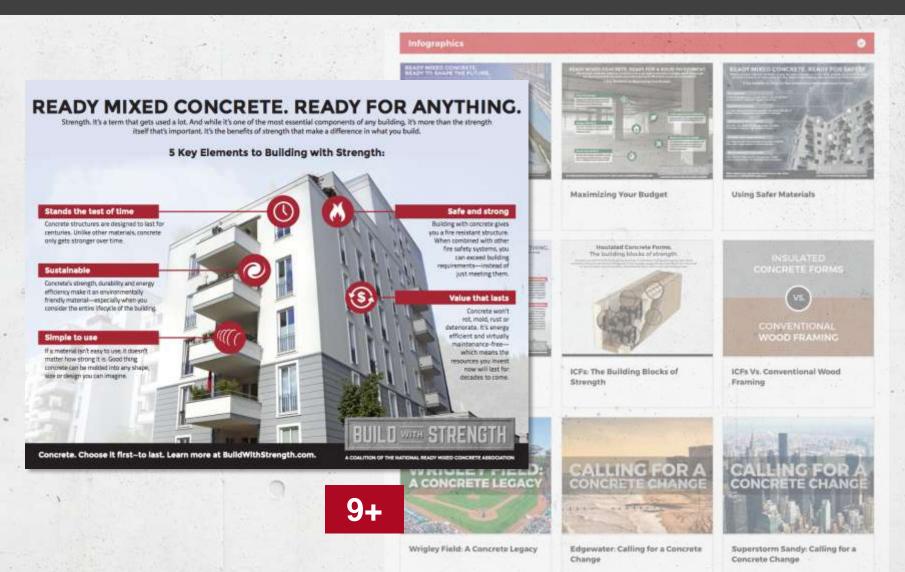
Trade Center was built with a solid concrete core, making of enrength, safety, and sustainability. Learn more about soncrete design: http://dx.s/90/c579g/



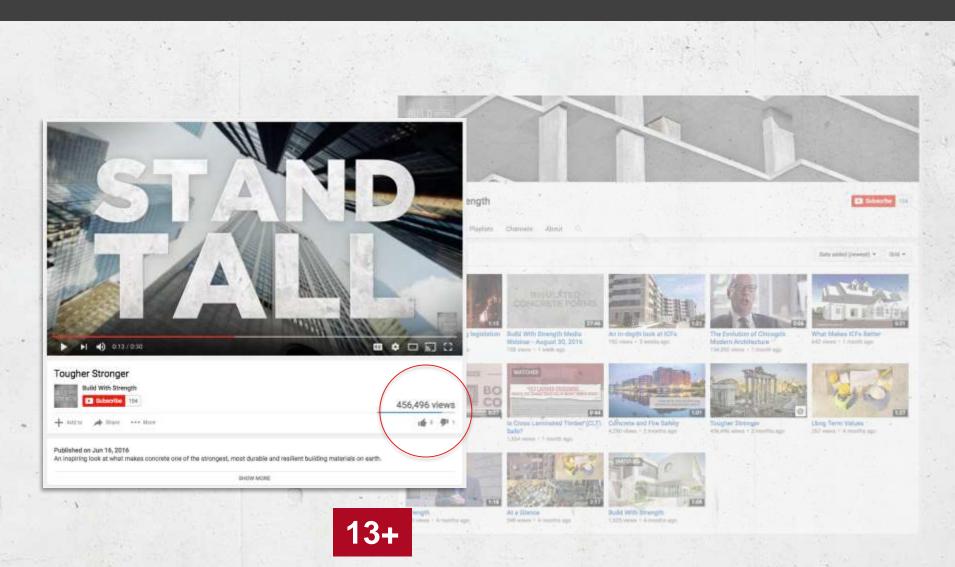
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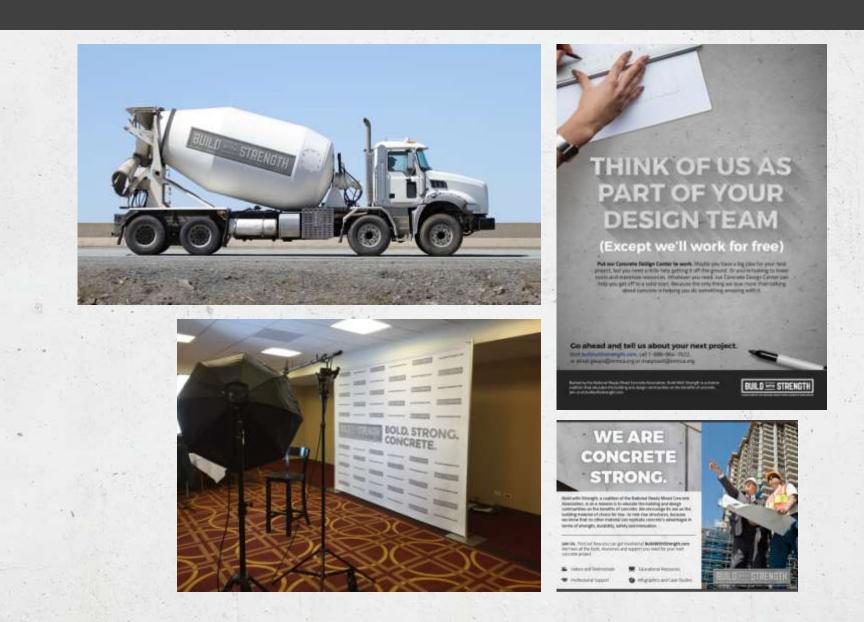
INFOGRAPHICS

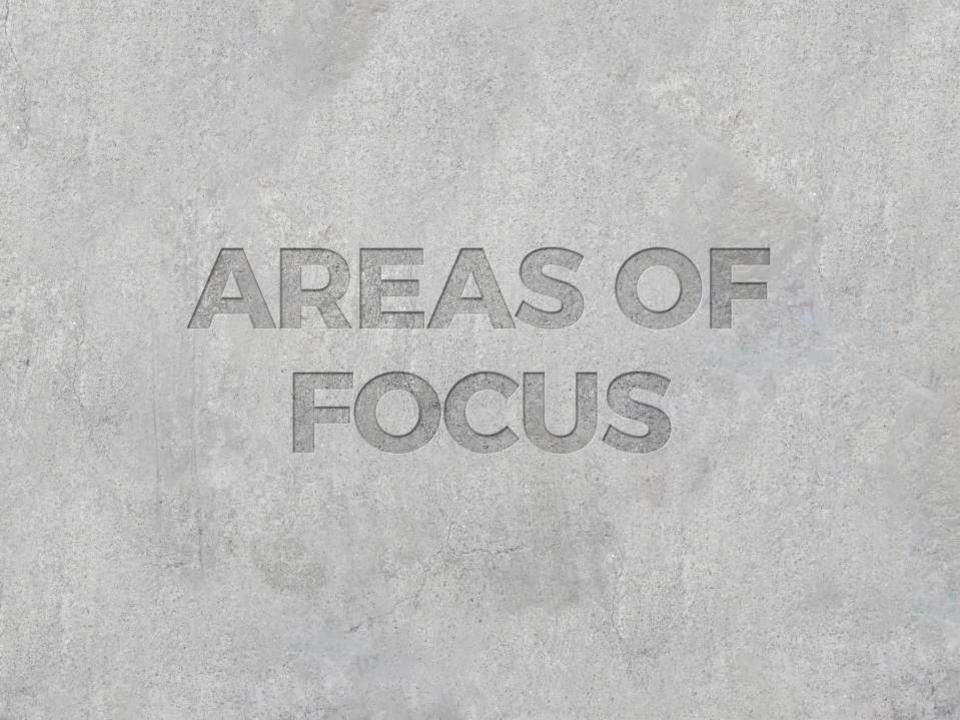


VIDEOS

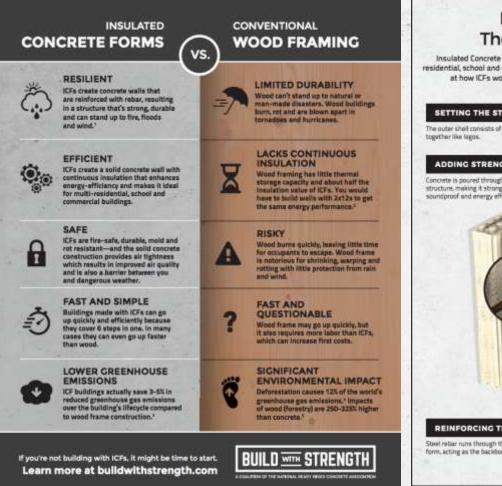


COLLATERAL





INSULATED CONCRETE FORMS



Insulated Concrete Forms. The building blocks of strength.

Insulated Concrete Forms (ICFs) are quickly becoming a fundamental building technique for multi-family residential, school and commercial buildings due to their strength, energy efficiency and ease of use. Take a look at how ICFs work-and find out what makes them the best choice for your next building project.

SETTING THE STAGE

The outer shell consists of foam insulation blocks that are stacked

ADDING STRENGTH

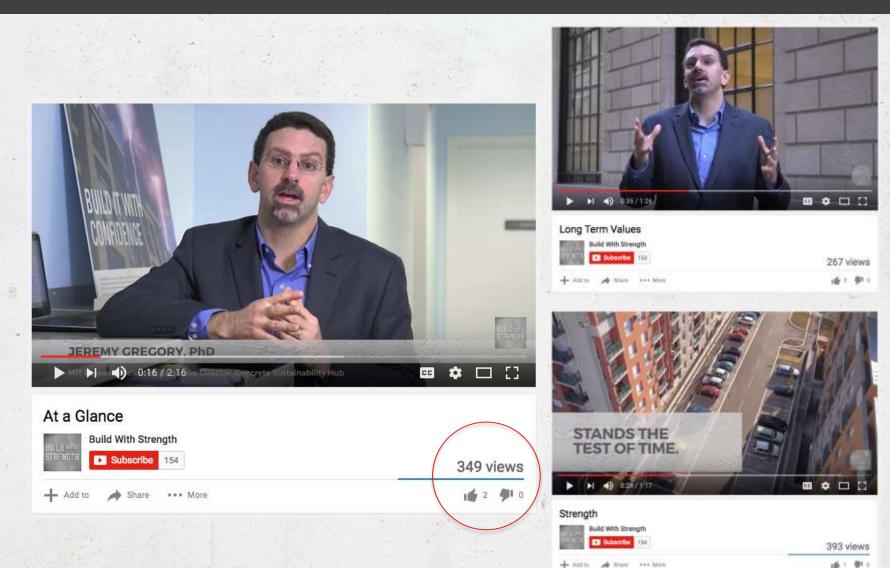


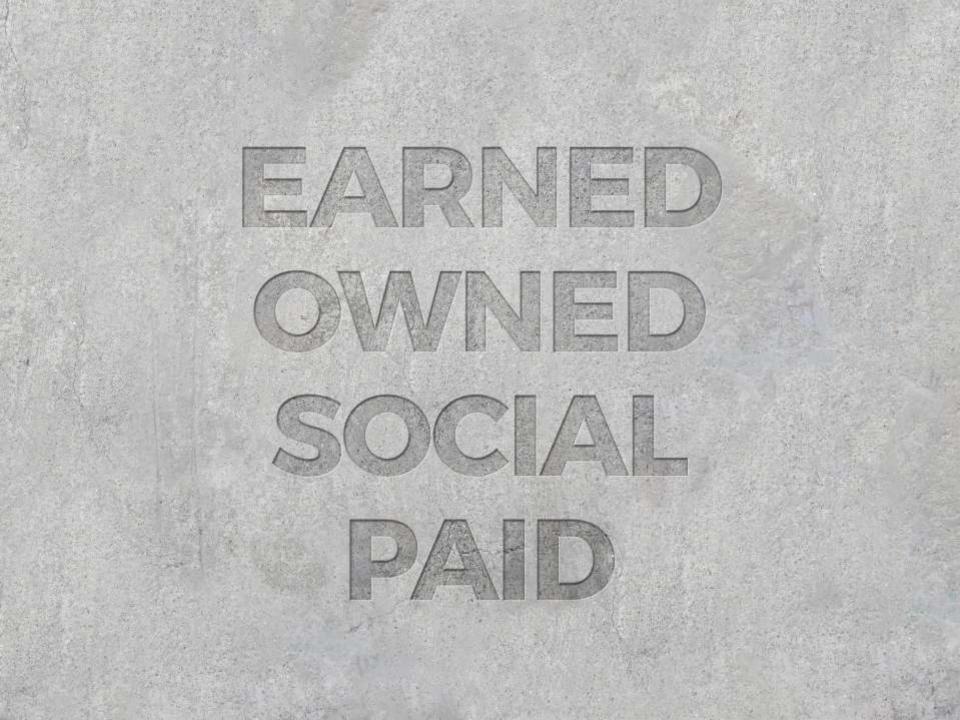
Stronger. More efficient. Easy to use. These are the benefits of insulated concrete forms (ICFs). Learn more about the advantages of building with



A COMUTION OF THE MANONIAL MUNICIPAL MUNICIPAL CONCERNENT MUNICIPALITY AND A DESCRIPTION OF THE PARTY PARTY

MIT SUSTAINABILITY HUB





OWNED MEDIA

EARNED MEDIA





Nextly Ward Celorele Associator (MRED) has unveiled Build with in, a multi-reflier circle constituted industry companys to bollor originate the Built and pose-comparties doug the lensific of post-ate constantian in to mid-like souths and it generals

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PAID MEDIA

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Co Bearington Best Big (Semeritanti

Concrete: DC's most sustainable, durable construction product



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POLITICS & THE NATION







Nuclear waste plan sparks enseern abaat Great Lakes







SOCIAL MEDIA

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O NRMCA launches Build with Strength educational

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concrete building campaign

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SRAASSMER.



MARKET ROLLOUTS



WASHINGTON, DC MAY



From: The Concrete Producer 2016 (Posted on: May 19, 2016

Build with Strength Holds Roundtable in Washington



The National Ready Mix Concrete Association's Build with Strength coalition recently held their first roundtable on the strength and durability of concrete construction in low to mid-rise building sector, and in general in Washington D.C.

The panel was apart of the International Concrete Sustainability Conference and featured experts in the design/build community including Eric Coleman, Development Coordinator of EYC Companies. Coleman spoke on why concrete was so beneficial and resilient, "The nature of concrete in construction offen advantaces beyond strendth and durability... Concrete's composition and mass means heat moves more slowly through the material, keeping buildings warmer in the winter and cooler in the summer. This energy efficiency translates directly into cost-savings over the long-term."

NRMCA President Robert Garbini noted that this panel was a step in a multi-year plan to educated architects, designers, city planners, and elected leaders about the benefits of concrete construction including its strength, durability, and coal-saving potential. He also noted that in the city chosen to hold the panel, Washington D.C., there are constantly "chosen wooden frame" being sected and it is their job to educate people as to why they should choose concrete instead.

To learn more about the coalition, head to their website





The Washington Post | WP Brand Studio

Concrete: DC's most sustainable, construction product

By Robert Garbini, President and CEO, National Ready Mixed Con-May 07, 2018



Washington, D.C. is city whose off structures and monuments have st to the world's strongest, most dura concrete. Even more, D.C. and its s boom towns, prized by developers residential home buyers.

The low-to-midrise residential market is especially attractive to millennials seeking to establish roots in the region, as well as to retirees looking to downsize to more manageable square footage.

With this in mind, Build with Strength—a coalition of the National Ready & Concrete Association and a multi-million dollar coordinated industry camp chosen to launch a series of advocacy and outreach efforts in Washington, 1 will focus on the design, construction, codes and standards, and public safety communities that are needed to establish concrete construction as the only safe and durable choice for new and existing projects,

BUILD

PROMOTING USE OF DURABLE CONCRETE PRODUCTS

The partiel will take phase as part of the International Contraine BustianiaeBby Conferences and will Busices experts from the alexage, miniportion and safety communities while will attend to busicepts and durations and root savings associated with contrain.

Moderaton

Partelists: Bit Commun, Davetagment Coordinator, EVC Comparison Rently Entryle, Principal Research Scientist, MT

Ann Narya, Director of Exterior Helations. Rational Association of Engle Fox Marchaile

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Whata 'Baltil with Groungth for a Scalarization Futures inlose Commercial Strength Equats Scalarization Projects'

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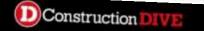
Nerversers:

SEATTLE, WA

EARNED MEDIA

CONSTRUCTION MAGAZINE NETWORK timber const

"Concrete coalition expresses concern over cross-laminated timber construction"



"Build with Strength to Provide Concrete Information and Resources for Seattle, WA Design / Build and Construction Markets"

"Build with Strength Coalition Promotes the Use of Concrete Construction Products"



civil + structural ENGINEER

"Build with Strength' to provide concrete information and resources for Seattle markets"

"Build with Strength Video: The Concern with Cross-Laminated Timber Construction in Seattle"





"Build with Strength: Fire safety must come first in Seattle construction"

SEATTLE, WA



Wohlingminian are all too aware of the severe consequences of wildflerseason. Just East year, the state experienced the largest wildfler season in its honey, claiming 1% hones and burning more than a million acces. In the face of this satural disaster, some hones, like that of Okampan Grouty resident John Belles, were able to withstand the faenus after the inferm tore through the constructive. Rather than have to filer his home, Mr. Belles was able to wait inside of his house as the fire panel, preserved by his home's Ruhl Mith Horophy (Claims): Multi Links (Claims): A shift of the sport of a solitor of the basis of home into Multi Links (Claims): A shift of the sport of a solitor of the basis of home into Multi Links (Claims): A shift of the sport of a solitor of the basis of home into Multi Links (Claims): A shift of the sport of a solitor of the basis of home into Multi Links (Claims): A shift of the sport of the sport of the basis of the basis of the sport of the basis of the sport of the sport of the basis of th

The Concern with Cross-Laminated Timber Construction in Seattle



Build with Strength, a coulition of the National Bendy Mored Concrete Association (MRMCA), today othered a now video expressing concern with the rate of a wood product howen as cross-backwared inside: (CET) is construction. The video joint an enguing effort we inform the design / huild and construction communities about the importance of willings strong and realizer building materials in the Seattle, Washington market.

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Add With Design (Inc.) of the Construction of Design Construction of the Income in and Construction

Prioritizing Fire Safety in Seattle Construction



Anyone who resides in the greater Searche area, and the ensure Portfic Northeest for that manner, lives with the knowledge that an art of God, or an innocent accident, can destroy their homes and men their lives upside down in an instant.

Seattle is located right in the heart of the Caucadia Subduction areas of major selamic activity that has prompeed acientians to d a matter of if another big earthquake will impeen, hur when. A article in <u>The New Worker</u>, when the next big one happens, the "orgion will suffer the worst natural disaster in the history of North America." The therast is so dire that the federal Emergency Management Approx (F20A) has

OWNED MEDIA

You Tube

4 . .



SOCIAL MEDIA Build With Strength BBuildStrength - Jul 19 Strength, flexibility & cost-efficiency all in one method – insulated liconcrete forms (ICFs) bitJy/2ae7OfW



231 93

4

IS CROSS LAMINATED TIMBER (CLT)



33

CHICAGO, IL AUGUST

WRIGLEY

HOLDS 41,160 PEOPLE

FIELD

WRIGLEY FIELD: A CONCRETE LEGACY

Wrigley Field. Home to the Cubs and to some of the most loyal baseball fans around. But there's another reason it holds such a lasting legacy; the structure itself. Constructed with over 45,200 cubic feet of concrete, it's a stadium that hasn't just lasted the test of time. It's a shining example of why concrete has been, and continues to be, one of the most resilient building materials on earth.

STILL STANDING

ns one of the world's

STRONG

Build With Strength August 24 at 7:47am · 🚱

Comment

A Share Carl Graham, Ronald McCormick Sr., Francesca Gotti and 8 others like this.

http://bit.ly/2bNyhxJ

1.6K Views if Like

OVER 100 YEARS OLD Established in 1914 during the

nation's largest architectural and industrial boom, it's the second oldest baseball stadium in the Americas.

BUILT WITH CONCRETE

More than 45.200 cubic feet of concrete was used during the original construction-and it's one of the core materials used for renovations as well.

> STRENGTH BY THE NUMBERS Nearly 3 million people go through the gates of Wrigley Field each year-a testament to lasting

durability and resilience.

Chicago is building with concrete. Are you? Learn more at BuildWithStrength.com.

OWNED

MEDIA Phyefiev



CHICAGO, IL AUGUST

MENU =

MEDIA

WRIGLEY FIELD STANDS **TEST OF TIME** EARNED

HOME

[VIDEO] The Evolution of Chicago's Modern Architecture VIDEO AUG 15, 2016

ution of Chicago's Modern Architecture



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Build with Strength: Wrigley Field Stands Test of Time

For immediate Release 8.22.16 **Contact: Keyin Lawfor** klawfor@buildwithstrength.com 202-253-6402

Build with Strengths Wrigley Field Stands Test of Time

BUILT STREET

Dicago, 8, - Build with Strangth, a coalition of the National Ready Mixed Concrete Association (NRMCA), continued the efforts to inform Dicago's design, build and code communities taday by releasing a new infographic highlighting a true con of American strength and durability - the Chicago Cubit Wrighry Field.



sense of history."

Dpaned in 1914 along Addison Street on Chicago's north side, Wrigley Field, aka The Friendly Confines, a phrase made popular by legendary Hall of Farser Erme "Mr. Cub" Blanks, is one of the oldest Major Levgue Baseball stadiums, second to only Beston's Fernway Park. The stadium, consisting of 45,200 cubic feet of concrete weighing a whopping 6.5 million pounds, was built to last for generations. It has,

The concrete contained within has withintood a century of Chicago's wind and fruzen winters, yet the one constant every year has been Cubs baseball come spring.

"Wrighey Field is at the top or very clime to the top of many baseball fans' bucket-list," said Keyin Lawlor of Build With-Strength. "Whether you're a fan of the game, Americana or architecture, the friends leaves visitors with an overwhelming

Concrete Construction

The Evolution of Chicago's Modern Architecture



Build with Strength, a coalition of the National Ready Mixed Concrete Association, has released a new video looking back at Chicago's construction development in the aftermath of the Great Chicago Fire of 1871 and the use of non-combustible materials. in the city ever since. Build with Strength, a coalition of the National Ready Mixed

"Encrete Association, has released a new video looking back at Chicago's construction development in the aftermath of the Great Chicago Fire of 1871 and the use of noncombustible materials in the city ever since. Concrete does not burn or melt, and will retain its structural stability even at the highest temperatures. Following the devastation of their city. Chicago's design, build and code communities catastrophe would never happen again.



CHICAGO, IL AUGUST

14





A COALITION OF THE NATIONAL READY MIXED CONCRETE ASSOCIATIO

POR INVEDIATE RELEASE August 33, 2010 CONTACT: Nike Busien IntelleSchlausbissfielte core 322-340-4038

Build with Strength to Host Build, Design and Construction Media Forum Agent 10 Robust Will Provide Update from Industry Experts

Washington, D.C. - Today at 120 p.m. ET. Build with Strength: a coefficent free National Ready Maed Concrete Association, is having its first-even event designed specifically for sporters and bioggers who contribute to the separative discourse on build designifornaturation.

The private webinar essention will enable angaged members of the design and balls' community to learn more about the memory, the differences between two leading

Build With Strength When you stand with concrete, you've got an entire team standing behind you. Our Design Center has everything you need to get off to a solid start. Our technical experts offer free design assistance for structural and architectural design, cost estimating, codes and green building standards for any building type. Get started today! http://bit.ly/2bwnLJP



Like (17) · Comment · Share · 13 days ago

Richard DeThomasis, Eric Passos +15



Build With Drongh ()
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Concrete Design Center: We can help you build for a lifetime

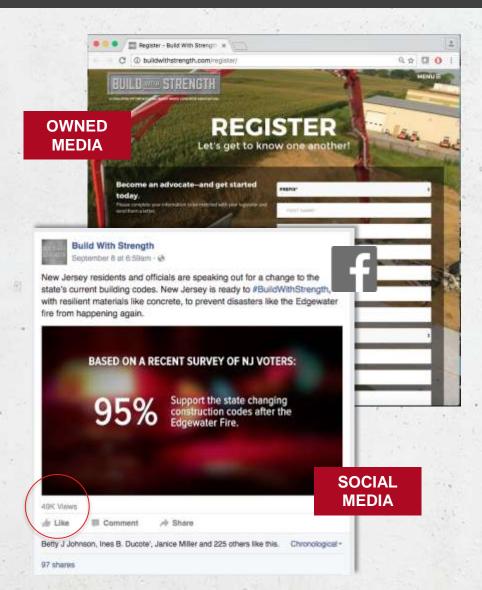


Get off to a solid start with our professional design team.

Our technical experts offer free concrete project design assistance for structural and architectural design, cost estimating, codes and green building standards for any building type.



NEW JERSEY September



CALLING FOR A CONCRETE CHANGE

NJ residents speak out on building code safety in the wake of the Edgewater Apartment Fire.

In 2015, a building fire in Edgewater, NJ destroyed 240 apartment complex units and left more than 1,000 people displaced. Since then, building gode standards in New Jersey have rightfully come into question—and there is pending legislation that will amend existing construction codes for increased fire safety. We need legislators to understand how important this issue is—not just to the building community, but also to New Jersey residents who are calling for a renewed focus on safety.

95% support the state changing construction codes after the Edgewater Fire.

87% believe in legislation that would limit wood-frame construction to three stories and 20.000 square feet per floor is important for building safety.

If you're not building with concrete, you're playing with fire. Find out how you can stand up for safer building codes at BuildWithStrength.com.



87% support banning light frame constructio (like wood) in multifamily dwellings and densely oppulated areas to save lives in the event of a fire.



should be an important consideration in residential building construction.

BUILD WITH STRENGTH

NEW JERSEY September

EARNED MEDIA

New Jersey Law Journal

"Group Urges NJ to Update Construction Codes After Edgewater Fire"

CLIFFSIDE PARK-EDGEWATER BOGOTA FAIRVIEW RIDGEFIELD

ELD DAILY

"Edgewater's Avalon Fire Prepares NJ for 'Concrete Change'"

VOTERS SUPPORT BUILDING CODE CHANGES

Edgewater, NJ

New Poll Finds New Jersey Voters Support Building Code Changes in Wake of Disaster

For Incrediate Release 9.7.2016 Contact: Kevin Lawler Max for Official with the gift.com 202-253-6402

BUILD - STRENGTH

Edgewater, M. – In advance of a City of Edgewater, New array hearing Wedna sday weeing to consider inflading the homest clean Faster at City water againment to many with the same lightweight wood - forme remoting term method, likid with Strength a coalision of the National Ready Mixed Connete Association, released a many pair today that found registrated New lensary statement and wery supportive of the state making sharpes to construction codes in the wake of the fine. According to the pair, hearing the period and supportive of charges to construction codes.

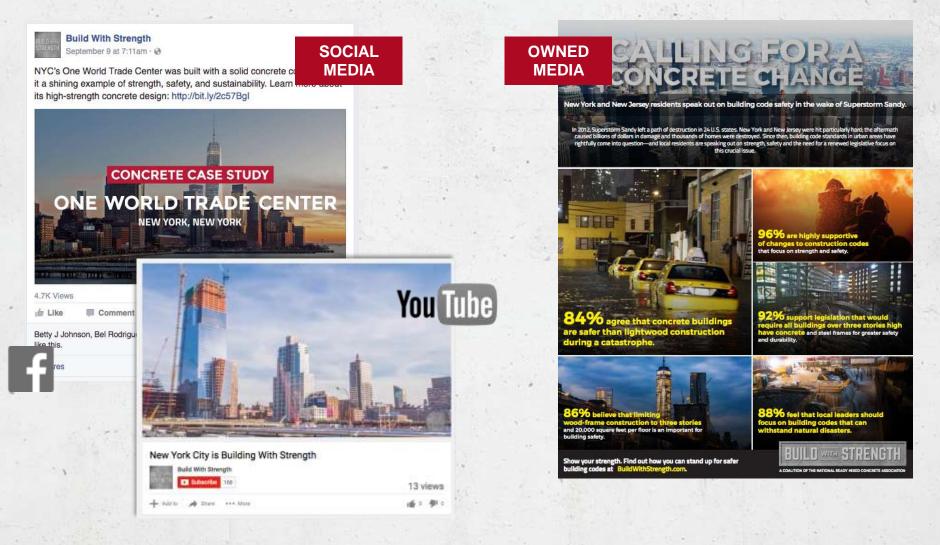
These tensor noiseness have already experienced fristhand the consequences of building with volnerable and inferior construction materials," said Kever Lawlin, is spokepares for Build with Strengts. The devastation wrought by the Edgewater fire has been barreed into the calactive memory, and as such, there's overahelming conservation enables are necessary to make sure samatting like this tever happens again. That means code negatements for structures to be table with resident products like surceives, and net wind?

The lanuary 2015 free that destinged the 2xid-care apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment building barried for seven hears and left 500 people homeless. Inertially, the same apartment barried for seven hears and left 500 people homeless. Inertially, the same apartment barried for seven hears and left 500 people homeless. Inertially, the same apartment barried for seven hears and left 500 people homeless. Inertially, the same apartment barried for seven hears and left 500 people homeless. Inertially, the same apartment barried for seven hears and left 500 people homeless. Inertially, the same apartment barried for seven hears and left 500 people homeless. Inertially, the same apartment barried for seven hears and left 500 people homeless. Inertially, the same apartment barried for seven hears and left 500 people homeless. Inertially, the same

According to the path, New persey notion comparison physicapport togetative changes to make buildings in the other terms insultant to their and natural devaluation. This includes support for a requirement for concerning and deel formers for buildings over three three high, as well as proporting building three firsts are construction with wood. In addition to the path, and we willion and information represent support for addition that maint deel format interts are construction with wood. In addition to the path, and we willion and information represent path and the restation from the community was released today.

MENUE

NEW YORK September



NEW YORK September



ONGOING RAPID RESPONSE

EARNED MEDIA

North Jersey com

Cogin | Subscribe

The Telegraph

LOCAL NEWS SPORTS OBITUARIES TODAY'S DEALS

YOUR SAY SEPTEMBER 1, 2016 2:04 PM

Sandy Springs City Council stands strong for durable buildings

BY STEPHEN V. SKALKO Special to The Telegraph

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On August 16, the Sandy Springs City Council voted to prohibit combustible materials from being used as the primary structural material in buildings above three stories and 100,000 square feet. Other communities across the country have voted similar measures into law, citing as reasons their concerns for citizen safety, firefighter safety, structural durability,

Rockberrey care: Opinion : Opinion: Corest Writers

Opinion: Fire safety must trump business factors in construction

BY ABOUT R. SAUR

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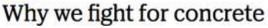
It would be a grave disservice to New Jersey families and first responders if we allow the rejection of the fact that wood burns to dictate legislation and code development that can, and will, protect lives as soon as they can be enacted.

IT WAS WITH much alarm that I read the June 5 opinion article "Jumping to conclusions over cause of flox" by American Wood Cauncil Precident and CLO Robert Gowtania. In sense that the wood industry has too tranch with readily in the parent of tables, less size, woodes hubblings. I don't thick anyone contents that woodes structures of a certain size and acops how their place is New Jersey's constructive landscape, but the islas that "completed wood formed holdings such as Austion at Capwater, and such much large, have capably resident file preval over when fine protection finatures are compressive? In a far-fetched attempt to spin the simple fact that wood, indeed, burrs. It would be a grave discursticated the type of principal to distate legislation and we allow the short here rejection of that lemental principal to distate legislation and code development that run, and will, protect lives an soon as they can be marked.

Currently, there are even al pieces of legislation in the New Jersey State House that would go a long way in he leging codes on your with the valiety standards for buildings. Note the wallers these include concerne mesor code changes such all links or woodes structures in highly populated areas, a requirement for a 24-hour flow work during the construction process, and signage that helps fired gives undowinad more about the matter of the helpfulge holes or trip. Novad All take pipes immediately if viewal of the states of the helpfulge holes or trip. Novad All take pipes immediately if viewal of

Content and the second second

CP-ED MARCH 25, 2016 2:29 AM





Allen Hambien is chairman of the National Ready Mixed Concrete Association and president and CEO of the CalPortland Company. Courtesy photo

BY ALLEN HAMBLEN Contributing writer

MOST

The Ad

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During Washington's 2016 legislative session, the National Ready Mixed Concrete Association spearheaded an effort to put a stop to legislation that would have granted tax breaks for the use of a product known as crosslaminated timber (CLT).

It may seem to be an odd choice for the concrete community to push back on a wood



Gregg Bell, Dave Boling on Wilson's ankle, opening win and Week 2 at LA



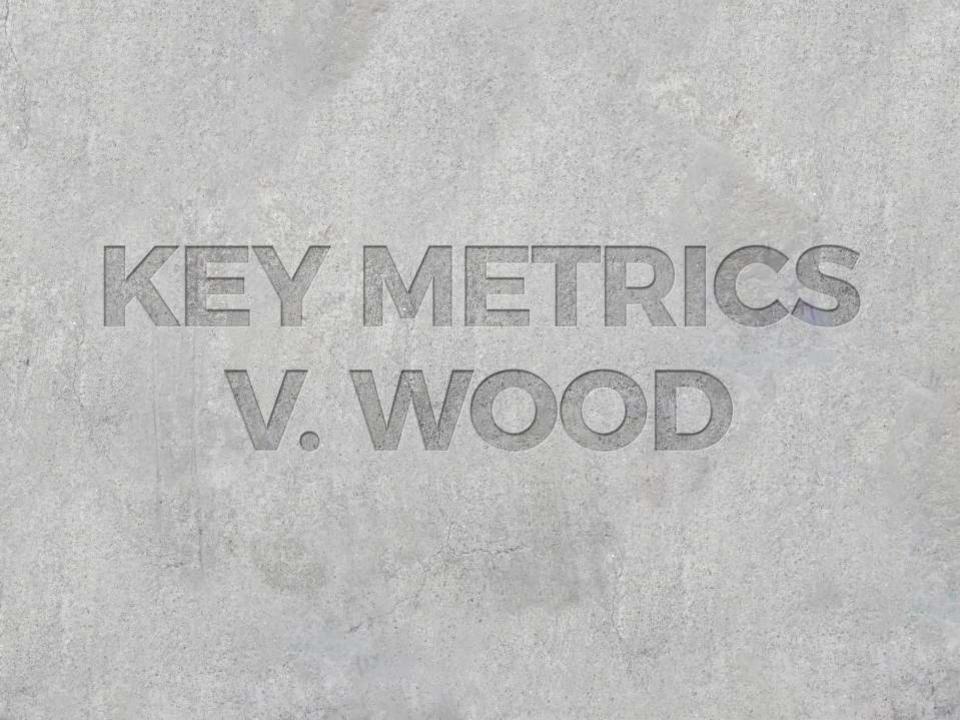
Gregg Bell, Dave Boling on Wilson's ankle, opening win and Week 2 at LA







Man struck, killed by car in Lakewood



SEATTLE

WASHINGTON, DC

CHICAGO

Brand Lift allows us to measure metrics on our YouTube video advertising. This allowed us to go beyond traditional metrics like impressions and views to measure the campaign's impact on perceptions and behaviors within the Seattle market.

To do this, Google creates two randomized groups:

1. The exposed group who are the people who will see your ads

2. The control group who are the people selected to see other ads

Google serves a two-question survey to these groups to understand if they recall seeing the BWS ad and if they remember the BWS brand.

SEATTLE

WASHINGTON, DC

CHICAGO

Our study ran in the Seattle market from July 25 to July 30, garnering over 531,000 impressions, 122,000 views and clicks, and surveying over 5,000 people. Here are the key takeaways:

- Ad Recall was Above Average: there was a 41.2% lift in ad recall after seeing the BWS ad. Ad recall measures the extent to which an ad is remembered.
- **Brand Awareness was Above Average:** there was a 30.6% lift in brand awareness after seeing the BWS ad. Brand awareness measures the extent to which viewers are familiar with a certain brand.
- **Exposure Matters:** in both questions, people who saw the ad more than once had a much higher lift than those who saw it only once. Similarly, people who completed the ad had significantly higher lift than those who skipped the ad.

SEATTLE

WASHINGTON, DC

CHICAGO

Our study ran in the Washington, DC market from August 15 to August 22, garnering over 791,000 impressions, 213,000 views and clicks, and surveying over 5,000 people. Here are the key takeaways:

- Ad Recall for 35-44-year-olds was Above Average: there was a 97.8% lift in ad recall for 35-44-year-olds after seeing the BWS ad. Overall, brand lift was 38.5% in the DC market, which is in line with industry averages.
- **Brand Awareness on tablets was Above Average:** there was a 47.7% lift in brand awareness for viewers who saw the BWS ad on tablets. Overall, there was a 13.1% lift in brand awareness, in line with industry averages.

SEATTLE

WASHINGTON, DC

CHICAGO

Our study ran in the Chicago market from August 16 to August 23, garnering over 676,000 impressions, 151,000 views and clicks, and surveying over 5,000 people. Here are the key takeaways:

- Ad Recall was Average: there was a 25.5% lift in ad recall after seeing the BWS ad, including a 38.4% lift for males in the Chicago market.
- **Brand Awareness for females was** *Above Average:* there was a 36.2% lift in brand awareness for female viewers who saw the BWS ad. Overall, there was a 19.9% lift in brand awareness, in line with industry averages.
- **Exposure Continues to Matter:** in DC and Chicago, across both ad recall and brand awareness questions, people who saw the ad more than once had a much higher lift than those who saw it only once. Similarly, people who completed the ad had significantly higher lift than those who skipped the ad.

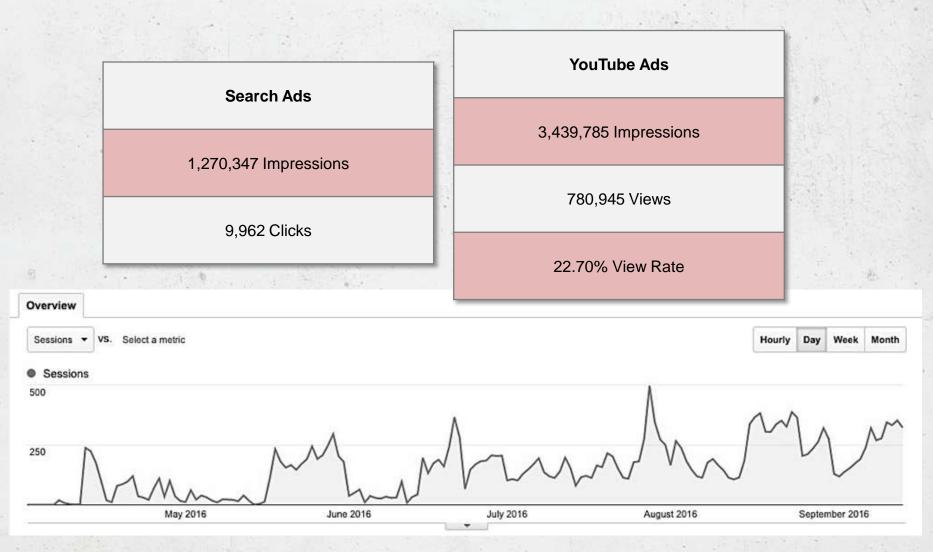
WEBSITE TRAFFIC

20,000+ Users	
39,000+ Page Views	BULD STRENGTH
86% of Traffic News Users	GO BOLD. GO STRONG. GO CONCRETE.
46% Desktop Users	GO CONCRETE.
54% Mobile & Tablet Users	WOIL WITH STOLEN
Avg. Time on Site 1 min	
Avg. Pages Per Visit 1.6	
Top 5 Pages Viewed: Strength, Design Center, Concrete at Work, Value, Ease of Use	

SOCIAL TRAFFIC

			- and the second second second
	BWS	Wood	
You Tube	159 subscribers	1,365 subscribers	Build With Strength July 6 · @
	717k views	175k views	te gave America its spine and allowed us to grow, prosper and stand at's because building with ready mixed concrete means building and strong structures. Learn more about the benefits of ready mixed e: http://bit.ly/29gEVyG
f	15,487 likes	10,755 likes	
	49 posts	28 posts	
	6,476 engagements	322 engagements	BUILDWITHSTRENGTH.COM
y	116 tweets	52 tweets	
	1,590 engagements	779 engagements	VS Comment A Share
in	16 updates	38 updates	
	218 engagements	517 engagements	

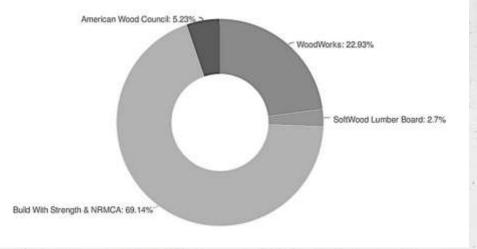
SEARCH AND YOUTUBE ADS



EARNED MEDIA

	BWS	WoodWorks
Volume	410	136
Reach	125.5 M	65.8 M
Est. Value	\$1.2 M	\$600 K

Share of Voice (SOV) Jun 1, 2016 - Sep 13, 2016





WHAT'S NEXT?

Make Build with Strength the established and authoritative voice of the industry



SUPPORT LEGISLATIVE ACTION

Pro-active efforts to support passage of legislation in key markets:





New Jersey

Maryland

SUPPORT LEGISLATIVE ACTION



Earned Media

Grasstops and Grassroots Mobilization

Calls and Letters to Targeted Legislators





Events

Research

Rapid Response

Paid Media

SUPPORT BUSINESS DEVELOPMENT



SUPPORT BUSINESS DEVELOPMENT

Build and Launch Regional Market Promotion Team

- Identify key markets to meet with developers, investors, architects, engineers and contractors to introduce campaign
- Make presentation and develop collateral
- Build relationships
- Incorporate NRMCA members in follow-up meetings we identify as prime targets

2017 RESEARCH

Begin yearly baseline poll in April 2017

Online survey of 400 architects, developers, builders, engineers, designers, construction managers and urban planners measure movement in key areas:

- Image of the industry
- Material preferred for low-to mid-rise structures
- Benefits of concrete over wood
- Improvement in our key messages

INVESTORS & DEVELOPERS PACKET

- Showcase the Build with Strength Investors and Developers Advisory Council
- Goal: Formalize the coalition

 and real faces from our target
 audience with who understands
 the benefits of concrete
- Launch efforts with contractors, engineers and designers



SURROGATE PACKET

Build and launch a

surrogate network

- Develop a bullpen of voices
 who can participate in rapid
 response activities
- Leverage voices for pro-active activities
- Provide media training and educational activities



SECOND + DELAWARE VIDEO

HOW DO YOU CREATE THE WORLD'S MOST ENERGY-EFFICIENT BUILDING?

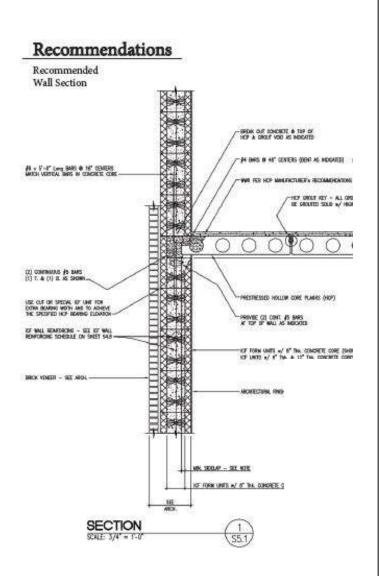
CORE LMR CAMPAIGN COMPONENTS



DESIGN CENTER



CONCRETE DESIGN CENTER





Structural Design Cost Estimates Energy Analysis LEED Optimization Whole Building LCA

MILLION CUBIC YARDS







PROJECTS RETAINED



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PROJECTS CONVERTED



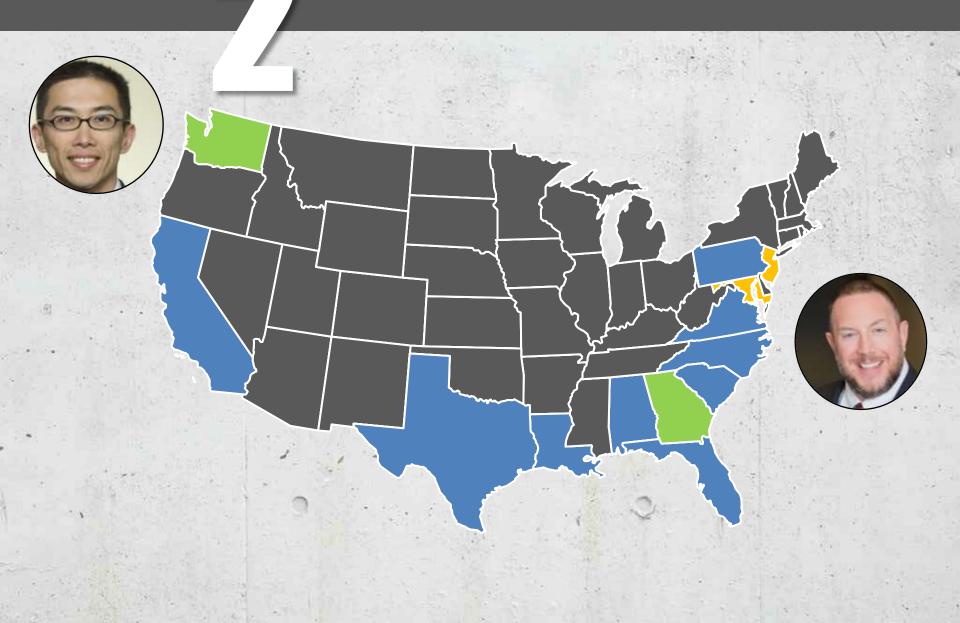
MMC Materials



CORE LMR CAMPAIGN COMPONENTS

ADVOCACY BUSINESS DEVELOPMENT COMMUNICATIONS 69

LEGISLATIVE WINS



The truth behind HB2857 and wood construction.

CLT as a Job Creator is a Myth

 In 2013, Oregon Governor John Kitzhaber issued Executive Order No. 12-16 calling for an analysis of the economic impact of jobs created by the utilization of wood products (not just CLT) in the construction of all available state buildings in the 2014-2015 biennium. Final Report (released on January 24, 2014): A whopping 38.1 jobs; \$2 million in labor income; and an increase in

CLT is a Fire Risk

 CLT does not have a long enough history to provide firefighters with information on their behavior during situations like fires. CLT fire resistance is based upon the insulating properties of the char layer that develops

during the exposure to fire. However, according to "Fire Safety Challenges of Tall Wood Buildings," R. Gerard, et



"In a real fire situation, the load-bearing elements in CLT are expected to 'load-share,' or 'redistribute,' in a method that is not easily predicted in simple fire testing."

"Previous CLT fire testing has resulted in delamination and char fall-off when exposed to fire conditions,"

"This has the potential to increase the fire temperature and burning rate within the compartment, and could impact the structural fire resistance at later stages in the fire duration."

New eco-friendly £15million university laboratory built out of wood goes up in flames"

CLT is a Green Myth

See news of the CLT Building in the U.K. that went up in flames. The title tells it all: "Not so carbon neutral now!

- "A big advantage of the product is that it is more sustainable than traditional building materials, such as concrete The most significant impacts of industrial forestry—harm to forest ecosystems, biodiversity, and soil and water quality—are not addressed when advocates of CLT are promoting its green values. The most important impacts underlying forest products-namely, those arising from logging-are simply not consider-



NorthJersey.com

Inferno casts shadow over rebuilding of Avalon in Edgewater



Chaney Enterprises

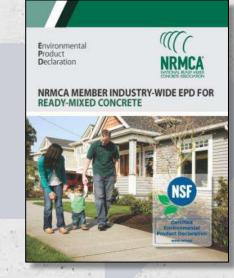


GREEN BUILDING ADVOCACY

2 Points



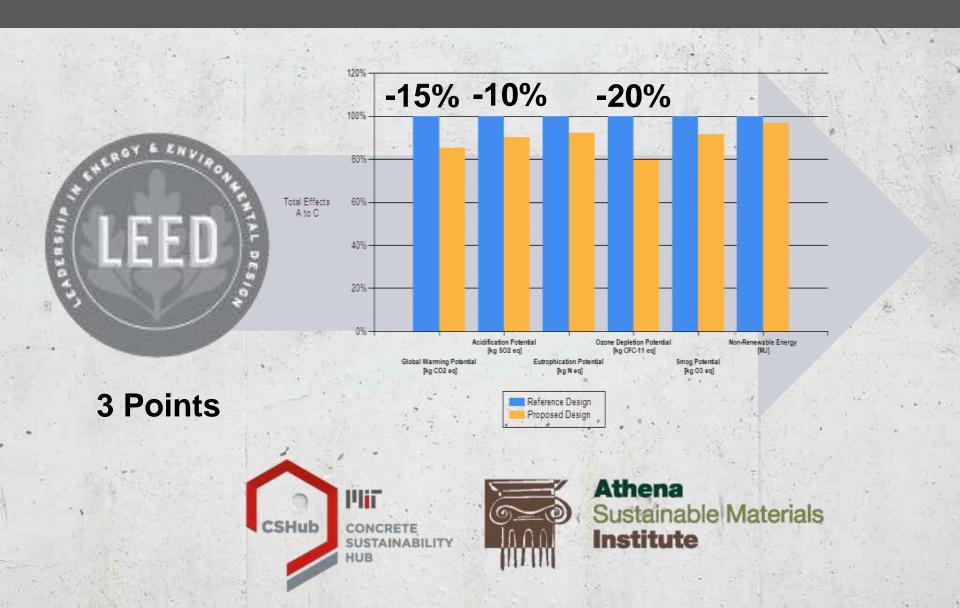




16 companies
2500 products
2,600 plants

The most in the building industry

WHOLE BUILDING LCA



PROJECT FAIL-SAFE / SAFETY RATING

- Sprinkler tradeoffs
- Strengths/weaknesses of fire protection
- Risk analysis software
 - Occupants
 - Fire fighters
 - Property







Local Paving Promotion and Technical Assistance



COMMUNICATIONS STRATEGY AND SUPPORT FOR NRMCA'S PAVING VERTICAL

September 17, 2016



PAVING PROGRAM TARGET AUDIENCE AND GOAL



TARGET AUDIENCE: Local officials and private and residential developers.

PROGRAM GOAL: Educate target audience that ready mixed concrete should be the default paving material for roads, driveways and parking lots.

PROGRAM ELEMENTS



Research on our target audience to help us understand what key messages we should communicate and how.



Creative deliverables that brand RMC as the number-one paving material.

	NEWS
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Local press and media support to help advance the program's goals and objectives.



Development of a website to host program information and educational material.

RESEARCH

Research will help our strategy and communications team build out a program messaging platform construct, public mission and overarching program pillars. DDC will partner with Axis Research, its independent researcher, to help us execute the following two core elements:

- Public Officials: 15-20 one-on-one, in-depth interviews with city, county, and state public works officials and engineers. These would be anonymous (respondents not revealed) and blind (respondents would NOT know who was sponsoring the study).
- **Private Officials:** We would do a survey of 100 developers online.

RESEARCH TIMELINE



COMMUNICATION & CREATIVE ELEMENTS

The quantitative and qualitative research will inform our strategy, communications, and creative team in building out the core communications elements of the program. Our goal is to take intricate information and make it more understandable and visual so our target audience can be better educated on our point of view.

TO ACCOMPLISH THIS, WE WILL DEVELOP:

- Strategic and compelling messaging
- Collateral materials—fact sheets, infographics, and brochures
- Presentations
- Scripts

LOCAL PRESS & MEDIA SUPPORT

DDC has a team of in-house public relations professionals will deliver short-term crisis communication strategies and build long-term strategies that drive a narrative for making ready mixed concrete the default choice for paving. We will build a strategy, meet with reporters, craft unique events, and drive the conversation.

DDC WILL EXECUTE AND DEVELOP:

- Key Message Development
- Target Audience Identification
- Journalist Identification and Education
- Op-eds
- Media Releases
- Letters to the Editor

- Media List Development
- Media Placement and Pitching Across TV, Radio, Print, and Digital
- Daily News Clips and Online Intelligence





We will establishment of an online Web hub that provides our target audience and external stakeholders with our key messages and access to our collateral and other information pertinent to the program's goals and objectives.



LONG-TERM APPROACH



Political mobilization



Stakeholder engagement

Coalition development



Surrogate retention and training program

Pavement Communications Strategies

MIT Communications & Implementation Local Streets & parking Lots Market Competition Reducing Environmental Political Engagement Impacts: PVI Innovative Messading Understanding Audience DDC Public Affairs

NRMCA Local Paving: Technical & Promotion Personnel



Brian Killingsworth, P.E. Senior Vice President Division Head, Local Paving San Antonio, TX



Amanda Hult, P.E. Senior Director, Local Paving Lebanon, TN



Jon Hansen Senior Vice President, Local Paving Pleasant Hill, IA



Ken Justice, P.E. Senior Director, Local Paving Ambler, PA



Phil Kresge Vice President, Local Paving Macungie, PA



Don Clem, P.E. Vice President, Local Paving Denver, CO



Julie Buffenbarger, FACI, LEED AP BD+C Senior Vice President, Local Paving Hinckley, OH

Local Paving Division: State and Regional Assignments

Region 6: Jon Hans	en Southw	est	
	SD IA NE IA KS M OK A	O KY TN AR MS AL GA	
	Region 1: Region 2: Region 3: Region 4: Region 5: Region 6: Don Clen Jon Hanse	Region 1: Region 2: Region 3: Region 4: Region 5: Region 6: Don Clem Northwo Jon Hansen Southwo MT ND MN SD MN VY NE IA MT CO KS M	Region 1: Region 2: Region 3: Region 4: Region 4: Region 5: Region 6: Don Clem Northwest Jon Hansen Southwest On Hansen Southwest Don Clem Northwest Jon Hansen Southwest MID MIN

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National Paving Promotion Strategy

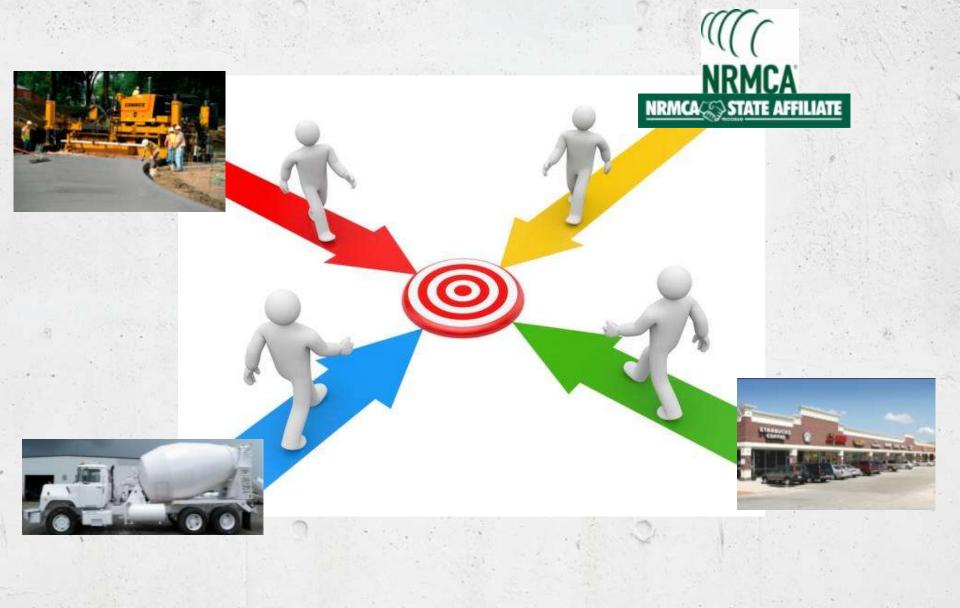
Past: 30,000 Foot Approach



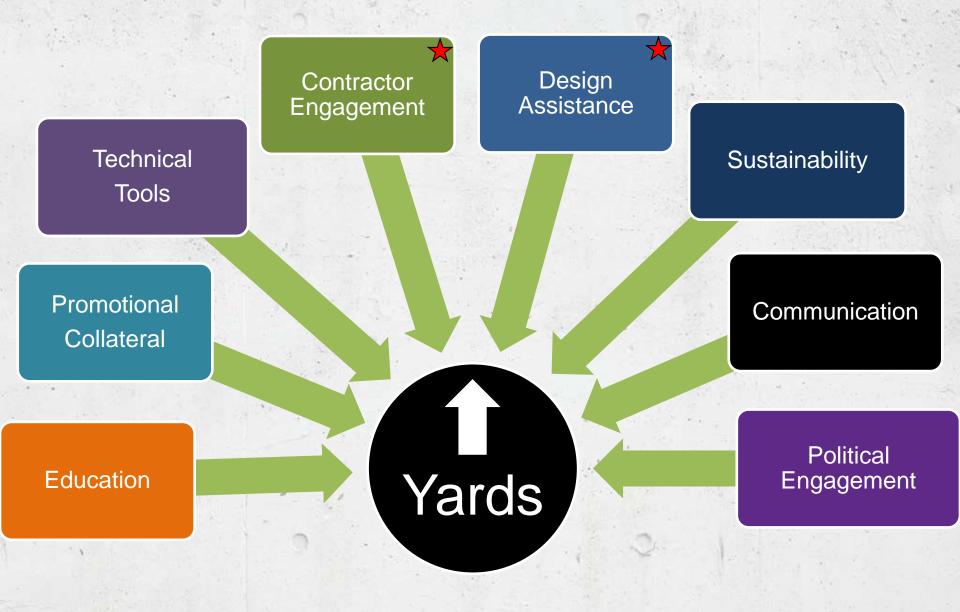
Current/Future: Project Level Approach



Local Partnerships = More Effective Results



NRMCA Local Paving: Promotion Strategy



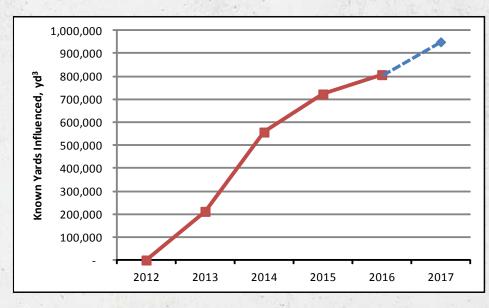
Known Yards Influenced - KYI

KYI is a <u>success</u> measurement that tracks yards for projects that were influenced to go concrete through promotion efforts.



Known Yards Influenced

- 2016 Goal = 825,000 yd³ (2017 Goal = 950,000 yd³)
 2016 YTD = 807,358 yd^{3*}
- $2013 = 212,000 \text{ yd}^3$
- 2014 = 557,000 yd³
 2015 = 723,000 yd³



*2016 Total Yards Pursued = $1,500,000 \text{ yd}^3$

NRMCA Design Assistance

Program

DAP Effectiveness

• <u>FY 2016</u>

- 155 Reports Completed
- Potentially Influencing 540,000 yd³
- Approximately 40% of DAP Projects Go Concrete
- *Still Following Up On Projects From 2014-2016

NRMCA

- **1 R/M Producer**
- 1 Contractor
- Cement/Admix/Fiber

ors

FRIX INGER

BOOLCANP,

- 10-hours
- Year # of Boot Camps 2013 = 12014 = 52015 = 42016 = 7

--Boot Camp at ASCC (Sept 2016)

What Type of Contractor?



Approximately <u>Thirty (30)</u> Contractors Just Went Through Specialized Boot Camp at ASCC Annual Meeting

One Successful Strategy to Increase KYI...

Increasing Requests for DAP Reports Increase in Known Yards Influenced (KYI)

Contractor Engagement Through Boot Camps

Highlighting Concrete Overlays

National Concrete Pavement Technology Center

Guide to CONCRETE OVERLAYS

of Asphalt Parking Lots



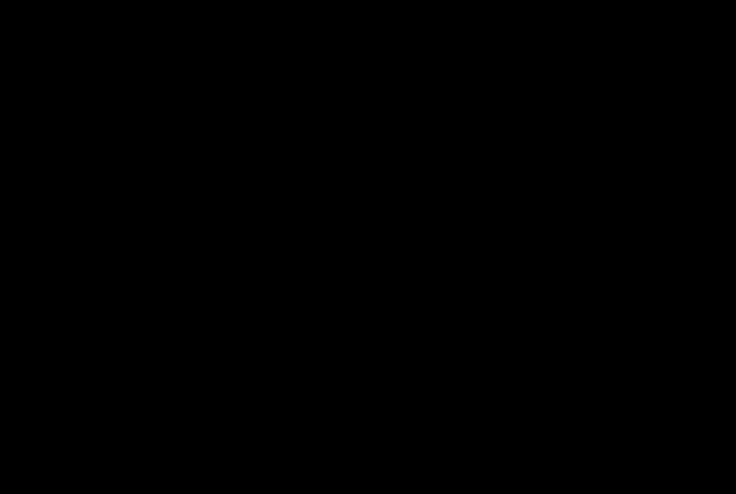
IOWA STATE UNIVERSITY

September 2012



- 1) Overlay Guide Funded by RMC REF
- 2) Approximately 10% of DAP Requests In 2016 Were For Concrete Overlays

Highlighting Concrete Overlays

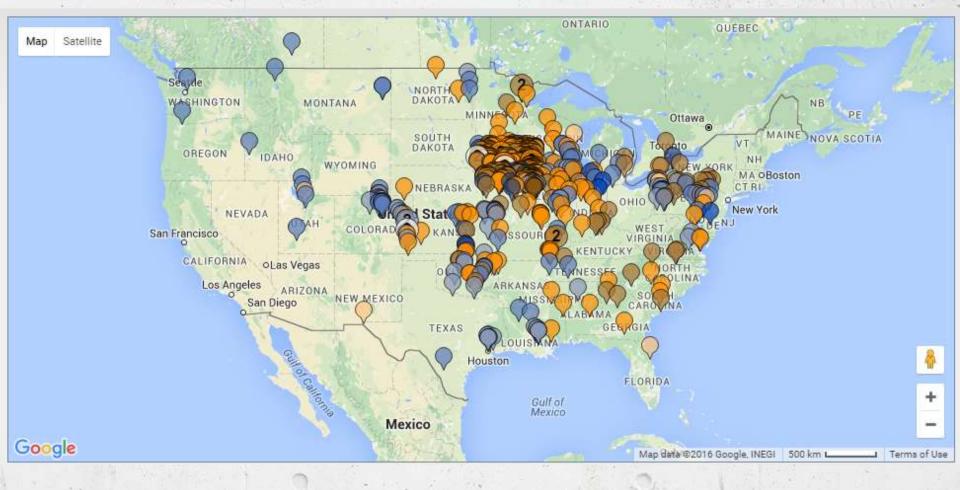


Experience With Overlays

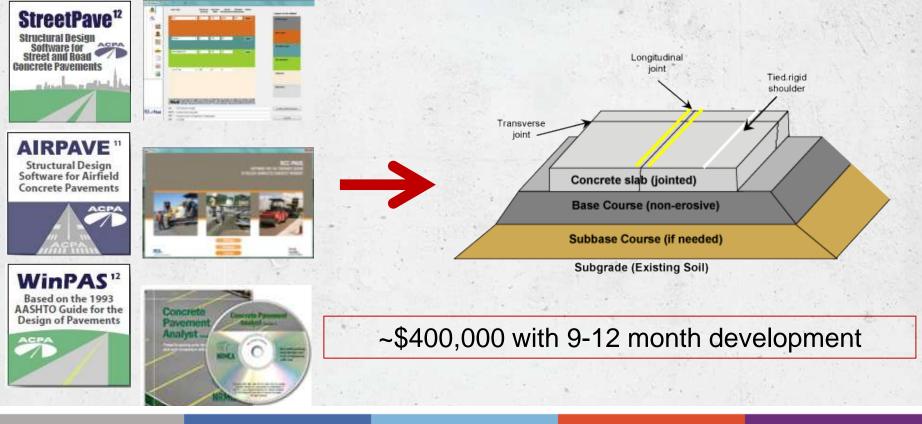


SOFTWARE DEVELOPMENT & IMPROVEMENT

ConcreteTracker



Concrete Pavement Design <u>Website</u>: Joint Project With ACPA, NRMCA, & PCA



JPCP	OVERLAYS	CMS-CTB-FDR	RCC	CRCP

Volunteer Leaders ACP Randell Riley, IL Chap. – ACPA/IRMCA | pccman@ilacpa.com Andy Jim Mack, CEMEX | jamesw.mack@cemex.com Briar Lori Tiefenthaler, LEHIGH HANSON, INC. | lori.tiefenthaler@lehighhanson.com Ways Jim Render, ESSROC-ITALCEMENTI GROUP | Jim.Render@essroc.com Volunteer Leaders

ACPA, NRMCA AND PCA Contacts

Andy Gieraltowski, ACPA | <u>andyg@acpa.org</u> Brian Killingsworth, NRMCA | <u>bkillingsworth@nrmca.org</u> Wayne Adaska, PCA | <u>wadaska@cement.org</u>



MIT Pavement Focus On:

- Concrete Durability (Modeling and Testing)
- Life-Cycle Thinking (Economics & Environment)
- Communication and Implementation

MIT Concrete Sustainability Hub



Massachusetts Institute of Technology

SAVE THE DATE! NRMCA **2017 Annual Convention** March 4-6, 2017 Wynn Encore | Las Vegas, NV

Room Rate: \$299/night plus taxes

